

ILLEGIB

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DDR - Organization (Transfer of DDI to DDR)

22 March 1962

Informal memo from DCI McCone to DDCI, Gen. Carter

".....with the establishment of DDR, the question has arisen as to the feasibility of locating OSI under DDR. The principal argument for making this move is to concentrate scientific capabilities under one office. The argument against is that OSI is an important part of the estimative processes and therefore an essential tool for DDI...."

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(Job 66-R-630-1-Orig.)

DD/R - Arguments for Inclusion of OSI S/ E.O. DD/R-15-62 21 Mar 1962

DD/R(Scoville) to DCI Ref DD/I memo of 19 March 1962

...a. The DD/I stresses the close integration desired in production of scientific intelligence with other parts of intelligence. I concur in this philosophy but believe this integration will be no less if OSI is in the DD/R than if in the DD/I. I have continuously urged for greater integration of OSI with other elements of the DD/I but in practice OSI has always remained a scientific island in this area. I recently urged incorporation of production and deployment aspects of missiles with the OSI effort but the DD/I rejected this proposal. I see little reason why OSI as a unit within the DD/R cannot continue to support the DD/I production efforts as before and hopefully with higher quality intelligence because of its closer association with a number of collection activities.

b. Believe in my position as DD/R I will be able to foster close relationships with other scientific groups which will enhance the scientific prestige of the AD/SI more effectively than could be the case when the AD/SI was subordinated in a nontechnical organization.

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(Jed 66-R-63b, 1-cc-ug.)

(OSI)

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DD/R - Organization & Responsibilities

Memo to AD/SI from [] Ch/Atomic Biological Chemical Div/SI

"(a) The DD/R must seek to be an intelligence producing organization, in addition to collecting and processing raw information. To decide otherwise, it seems to me, would be a complete negation of efforts over the past years by OSI to bring collector and producer closer together. The opportunity is now at hand and the DD/R should not hesitate to make the most of it. Certainly all our experience of the last several years indicates that the intelligence cycle depends on the closest integration of collector and analyst. Our experience also casts doubt on the possibility of achieving real integration except under one head.

"(b) Most significant among these production efforts, of course, is the preparation for USIB attention of NIE's in the S&T field. Here, the past record of JAEIC clearly proves that:

(1) the S&T intelligence community is capable of producing satisfactory estimates in the S&T field, and

(2) the ONE mechanism does not have to be utilized in such production.

"(c) The current effort of AD/SI to bring control of GMAIC within OSI falls into this pattern. It is clear that if the DD/R is to produce all estimates of an S&T nature, the entire S&T community must be brought under DD/R control.

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"(d) Those estimates which deal with other areas in addition to S&T, such as overall capabilities, clearly must be left in ONE. The DD/R authority, however, may make its contributions more acceptable.

"(e) The transfer of OSI to the DD/R will not adversely affect OSI's relationship with ONE, OCI, ORR, OCR, OBI, and OO. Although OSI has been pressing for more scientific capability in both OCI and ONE, the cleavage which exists between political and natural scientists is so fundamental in Western society generally, as to cast doubt on the possibility of any real change taking place. I believe that even if OCI and ONE were to accept additional scientific personnel, under DCI pressure, it would only transfer the arguments from the external to the internal structures of these organizations. I believe that this separation, which, as you will recall, Mr. Eisenhower commented on, at least indirectly, in his last address to the country, is a very fundamental one. We have no common points of reference and therefore no real possibility of achieving effective communication. Generally speaking, I do not believe that the situation can be rectified by merely agreeing to agree. Holding OSI in the DD/I primarily to influence ONE and OCI is therefore a false hope. Let us instead use the DD/R authority to make our case at the proper levels. The past record and successes of the AD/SI and OSI are the only significant factors responsible for the current respect accorded S&T intelligence in CIA and the White House hierarchy, and only continued success can improve this position.

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"(f) The new DD/R should not assume that relationships between OSI and the DD/R, if OSI does not come under the DD/R, will remain close indefinitely. I believe that history suggests otherwise.

3. To sum up the above, I believe that

(a) the DD/R should produce intelligence, including drafts of S&T NIE's for USIB attention,

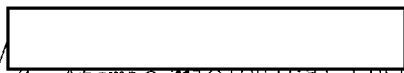
(b) OSI should therefore be within the DD/R,

(c) the example of JAEIC should be pointed to constantly as the strongest evidence supporting production of S&T estimates outside of the ONE mechanism,

(d) the DD/R should secure control of GMAIC equivalent to that of JAEIC and the SIC,

(e) JAEIC, GMAIC, and the SIC, under OSI control, should become the agents for all S&T NIE production under the DD/R, and

(f) the advantages to be gained by these moves far outweigh the disadvantages. **25X1**


Chief, Atomic Biological Chemical Div/SI

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